

### **APPLICATION FORM**

Promoters should consult with their local Economic Development Officer (EDO) for advice and assistance. Our personnel are also available to answer questions and provide some assistances, so do not hesitate to contact us.

# **IMPORTANT NOTICE**

The following information MUST be attached for a file to be processed:
$\square$ Application Form
$\square$ Band Council Resolution(s) when required
$\square$ Proof of Equity (bank statement representing 10% of total project cost)
$\square$ Résumé of each Promoter involved in the project
$\square$ Diplomas, permits, and licenses
☐ Business Plan or Feasibility Study
$\square$ Financial statements last two completed business years (for existing business only) $\square$ Operating Budget and Cash Flow for Business Expansion Projects
$\square$ Confirmation of acceptance from other funding sources (please complete list)
When applicable, these documents must also be attached: (Applicants will be informed of which are required. If you have these already, attach them to avoid delays)
☐ Letter of Authorized Agent / Representative
☐ Partnership Agreement
$\square$ Environmental assessment and/or compliance
$\square$ Quotations from suppliers to validate the project costs (less than one year)
Letter of interest (possible future client) or sales contract(s)
☐ Other supporting documents

# The file will only be processed when all the required items are attached.

Incomplete applications will not be processed until all the required documents have been received and incomplete will be closed after ninety (90) days.

Promoters(s) legal name(s)		Business operating name and business number (NEQ)			
		Anticipated Start	-up c	late:	
Applicants Address		Business address (if unknown please list community)			
Email address		Work phone			
Home phone		Cell			
If more than one Promoter is i Appendix A)	nvolved in the project	t, please provide in	form	ation for each P	romoter. (See
Owner(s) name	Beneficiary Numbe	rCommunity of affili	ation	Date of birth	Percentage ownership
I am requesting financing for (	check all applicable ca	ases)			
☐ Start-up	☐ Acquisition			Expansion	
□ Other					
Structure of the business (wh	nen applicable)				
☐ Sole proprietorship	☐ Corporation			Joint venture	
☐ Partnership	☐ Incorporated	Company		Other	
☐ Non-Profit	☐ Cooperative				

Please describe the project
Description of another bounders offered
Description of products/services offered
Employment Creation
Please enter the expected jobs created and/or maintained (permanent, temporary, seasonal, part-time, full-time)
Job creation:
Regular full-time:
Regular part-time:
Seasonal full-time:
Seasonal part-time:

Please list qualifications, licenses, education and expertise of the Promoter(s), manager(s) and
external resource(s)
Potential Market What is the overall market (who are they, what are their needs, where are they located, why will they be interested, letter of interest from potential clients, contracts in hand, etc.)
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<b>Project Costs</b>	Amount	CNG Use	Project Financing	\$
Cash Flow			Owner's Investment *	
			(A minimum equity of 10% of the	
Admissible Capital Costs			*Equity must be in cash deposit and	
Building			documentation of deposit must be	
Leasehold improvements			recent	
Land Preparation			Grants	
Equipment /Vehicles			Community Economic Dept.  CNG - CEAF (max 25%/\$100k)	
Inventory (Max \$10K)			SOCCA (Max 25%) \$156K)	
Other (specify)			Board of Compensation	
			Other Other	
Admissible Operating Costs			Other	
Insurance (Quotation)				
Permits			Loans	
Marketing (max			EEG SOCCA	
Other (specify)			BDC	
			Bank and Branch (specify)	
Business Support Costs			Other	
Accounting			Other Financing	
Feasibility Study				
Total Project Costs			Total Project Financing	

Optional: Please list any additional information you would like to provide for your application

I (we) authorize representatives of the Department of Co Government to obtain from and share with persons or o necessary to complete the assessment of the project out	rganizations, public or private	
Promoter		
Promoter's Name	Date	-
Promoter's Signature	Signed In	-
Co-Promoters In the case of a project involving more than one party, al	l Co-Promoters must sign this	s consent form.
Co-Promoter's Name	Date	-
Co-Promoter's Signature	Signed In	=
Co-Promoter's Name	Date	-
Co-Promoter's Signature	Signed In	-
Co-Promoter's Name	Date	-
Co-Promoter's Signature	Signed In	-
Questions or comments		

# Appendix A Co-Promoters Involved

Owner(s) name	Beneficiary Number	Community of affiliation	Date of birth	Percentage ownership

Co-Promoter's legal name	Business operating name and business number (NEQ)
	Start-up date:
Mailing address	Business address (if different from mailing address)
Email address	Work phone
Home phone	Cell
Co-Promoter's legal name	Business operating name and business number
Co-Fromoter's legal name	(NEQ)
	Start-up date:
Mailing address	Business address (if different from mailing address)
Email address	Work phone
Home phone	Cell
Co-Promoter's legal name	Business operating name and business number (NEQ)
	Start-up date:
Mailing address	Business address (if different from mailing address)
Email address	Work phone
Home phone	Cell

# **APPENDIX B**

**Business Plan Model** 

### **Business Plan Model**

#### **Contact information**

- Company name
- Commercial name
- Full address
- Phone
- Fax
- Email

#### **Executive summary**

Please provide and overall project benefit for the region, employment potential. New business products or services. Introduction of competition etc.

#### **Investment and Financing**

- Start-up costs
- Equity investment
- Financing (type, amount and source)

# Description of the business and the project

- Mission
- History
- Legal status
- Promoters and owners
- Project description
- Sector of activity (Construction, Retail, Trucking, Heavy Equipment, Consulting etc.)
- Project location All CEAF projects must be located in Category 1A Cree Communities
- Project timelines and completion date for each item listed
- Advertising brochure (if it already exists)

#### **Products and Services**

- Description of products/services provided
- Target customers
- Target geographical location
- Distribution channels for products/services provided

#### **Market Analysis**

#### Description of the sector of activity

- General market overview for the region
- Current market trends
- · Opportunities for this product/service in the market served
- Government regulation
- Target geographical location
- List of potential customers
- Target customers (socio-demographic data, behaviour, attitudes, needs)
- Potential market (for example, estimated total annual sales)
- Strengths, weaknesses, opportunities and threats
- · Competition/Competitive advantages

# **Marketing Plan**

- Pricing strategy (competitor pricing, gross margin, cost price)
- Sales and distribution strategy (advertising, telemarketing, web, other)
- Promotional activities
- Budget and timetable

# **Operating Plan**

- Quality approach
- Environmental standards
- Permits and licenses needed to implement the project
- Supply Chain (suppliers, products/services, delivery time)
- Fixed assets to acquire (buildings/equipment)
- Human resources required to implement and operate the project
- Technology investments

# **Financing Plan**

- Start-up projected expenditures and funding required to implement the project
- Financial statements for the past three years (existing business)
- Financial forecasts for the first three years of operation, including income statements, break-even analysis, balance sheet, and monthly cash flow requirements
- Offers of banking facilities (available loans, credit margins etc.)
- Offers of financial partners

**Note**: Financial statements and forecasts must be prepared in compliance with generally recognized accounting standards in Quebec.

#### **Other Documents**

- Promoters' resumes
- Shareholders' agreement (if required)

# **APPENDIX C**

Business Services Officer

Economic Development Officers/
Business Development Officers

### **Business Services Officer/Economic Development Officers/Business Development Officers**

Business Services Officer: Katie-Joy Sealhunter-Matoush
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Erica Moar
<b>Economic Development Officer</b>

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#### Vacant

# **Economic Development Officer**

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#### **Andrew Coon**

#### **Coordinator of Economic Development**

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# Sidney Orr

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# Garrett Whiskeychan Economic Development Officer

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# **Jacob Ottereyes**

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# **Melvin Wesley**

### **Business Development Manager**

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